North Atlantic Performance Trends

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FAA - Air Traffic Organization

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Key NAT Performance Trends

Economic Outlook

Uneven Growth Remains
 (Advanced vs. Emerging Economies)

Policy Challenges

Euro Area QE Continues

Industry Challenges

Safety and Security in Focus

Operational Outlook

 US and Europe Operational Trends Continue Divergence*

Economic Outlook





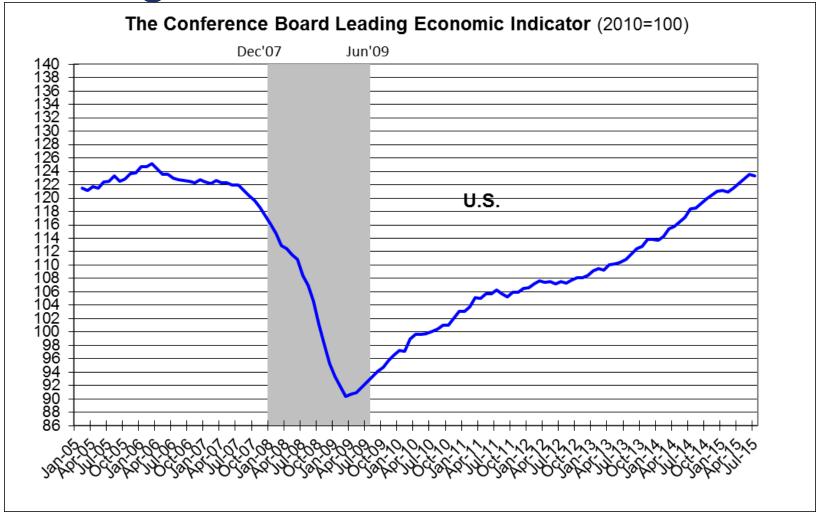
Uneven Recovery Continues

- Global outlook for 2015 is still gradual pickup for advanced economies, and slower growth in emerging markets.
- Low oil prices and volatile exchange rates still major factors.
- Downside risks have slightly increased since April (volatility in financial markets and asset prices).
- (Greece fears have subsided since IMF July 9th release.)

Real GDP Forecast				
(Annual Percentage Change)				
Country	2015	2016		
Canada	1.5	2.1		
Denmark	1.6	2.0		
France	1.2	1.5		
Germany	1.6	1.7		
Iceland	3.5	3.2		
Ireland	3.9	3.3		
Norway	1.0	1.5		
Portugal	1.6	1.5		
UK	2.4	2.2		
US	2.5	3.0		
Euro area	1.5	1.7		
World	3.3	3.8		

Source: IMF, World Economic Outlook - July Update 2015

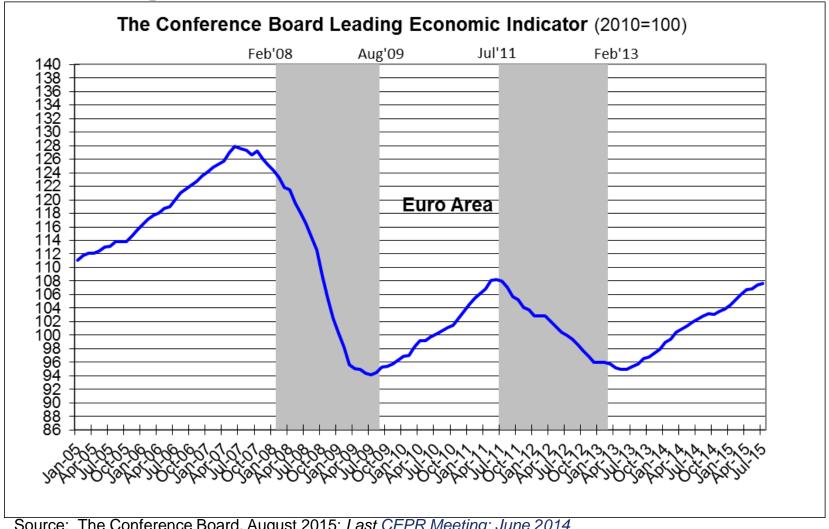
Leading Economic Indicator – US



Source: The Conference Board, August 2015



Leading Economic Indicator – Euro Area



Source: The Conference Board, August 2015; Last CEPR Meeting: June 2014

Policy Challenges



Policy Challenges

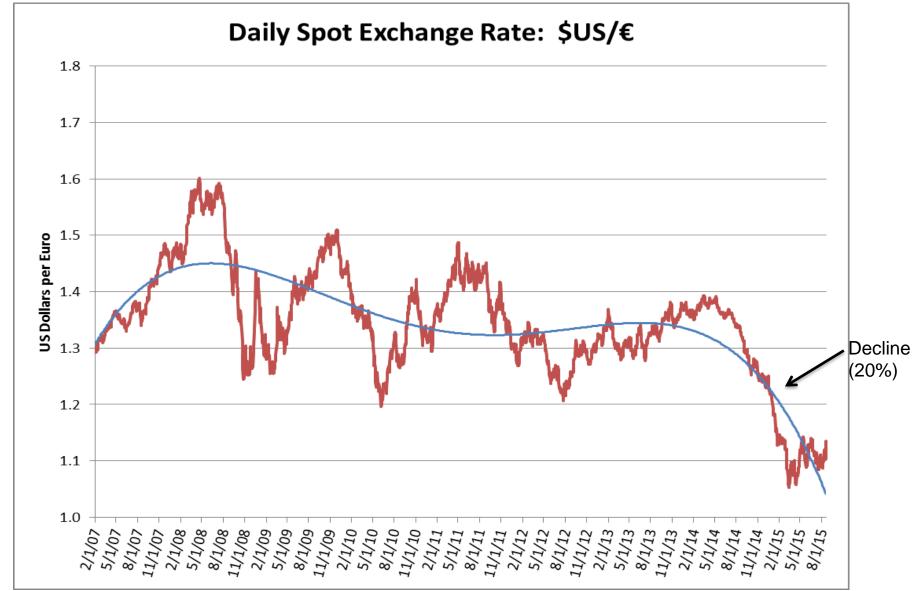
U.S. Monetary Policies

- QE ended in October 2014
- Rate hike decision is complicated by:
 - Strength of the US dollar
 - Greater than expected China slowdown



Euro Area Stimulus Continues

- Weak growth: GDP cools to 0.3% in 2015Q2 (Q1 was 0.4%)
- Inflation stabilizes: July 2015 inflation at 0.2%
 (Inflation has turned (+) since April; (-) from Dec to March)
- ECB Stimulus: QE started in March; €60 bil/month til 2016.
- Potential disaster averted: Greece bailout deal in July/Aug.



Source: Federal Reserve Board, August 2015



Industry Outlook

Challenges for the Industry



Safety First

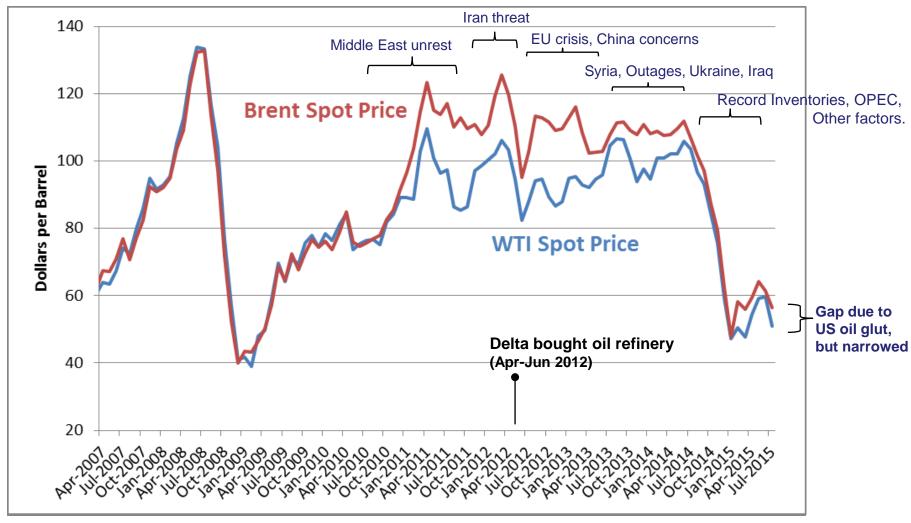
- "Safety is the number one priority for everyone associated with aviation."
 - Tony Tyler, IATA's Director General and CEO (June 2015)
- 15-minute position reporting is developed by ICAO
- Cyber Security: evolving threat as automation increases

Economic Opportunities

- Big drop in fuel prices leads to windfall (but dampen by strong USD), low fuel prices more likely to stay
- Earnings (ROI) now "on par" with cost of capital
- Opportunities to invest; Lower airfares started?



US – European Crude Oil Price Spread



Source: Energy Information Administration, August 2015





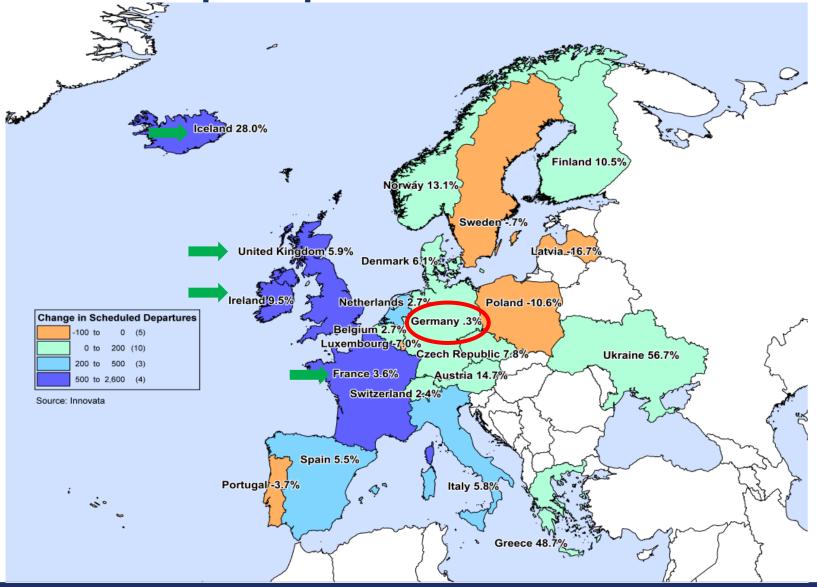
Low Oil Prices to Stay?

- Oil prices currently around \$40 (August 2015) for the WTI Cushing and slightly higher for European Brent.
- Forecasts revised down WTI below \$50 range thru 2015, and recover slowly up to \$50s by 2016.
- High volatility: Supply/demand, exchange rate movements
 → Risk of oil recovery slower/faster than expected.
- Airlines stay conservative in short-term planning, but could face uncertainty in longer term planning if price-slump remains: Should planning base on high or low oil scenario?
- "A new mantra (for oil prices) lower for longer."
 - The International Energy Agency, August 12, 2015



Operational Outlook

US to Europe Departures: Jan – Dec 2015

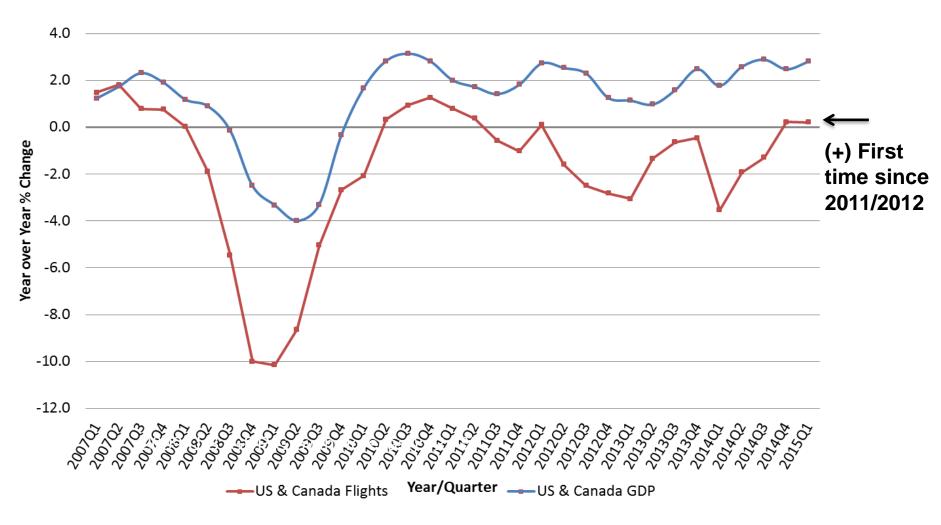


US to Europe: Top Ten Scheduled Departures (Jan – Dec 2015)

Destination Country	2014	2015	% Change
United Kingdom	42,463	44,989	5.9% ←
Germany	22,807	22,873	0.3%
France	15,419	15,980	3.6% ←
Netherlands	11,678	11,989	2.7%
Italy	7,102	7,512	5.8%
Spain	6,829	7,204	5.5%
Ireland	5,735	6,281	9.5% ←
Switzerland	5,895	6,037	2.4%
Belgium	4,080	4,189	2.7%
Iceland	2,635	3,374	28.0%
All US-Europe	137,562	143,871	4.6%

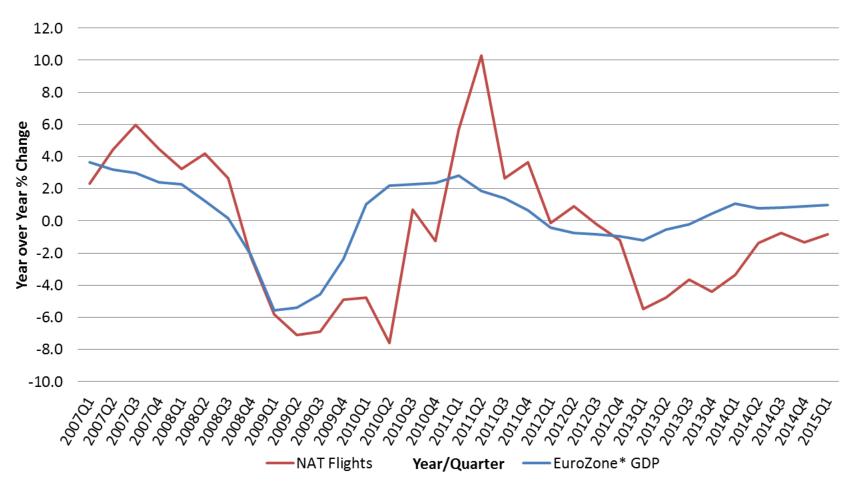
Source: Innovata, August 2015

2007-2015Q1 Economy and Traffic – US and Canada



Source: ICAO, BTS, and Global Insight, August 2015

2007-2015Q1 Economy and Traffic – NAT*/Euro Zone

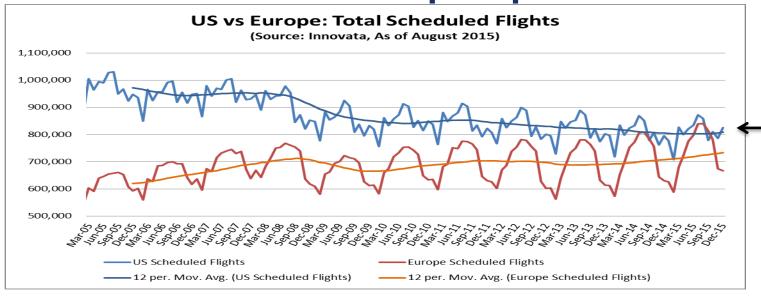


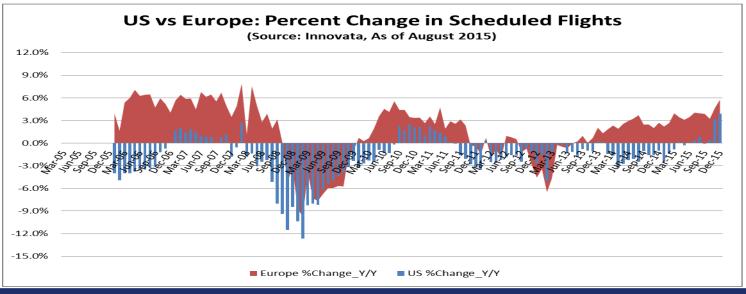
^{*}Denmark, Ireland, Iceland, Norway, Portugal, UK, France, and Germany

Source: ICAO, Innovata, and EuroStat, August 2015



2005-2015 US and Europe Operations

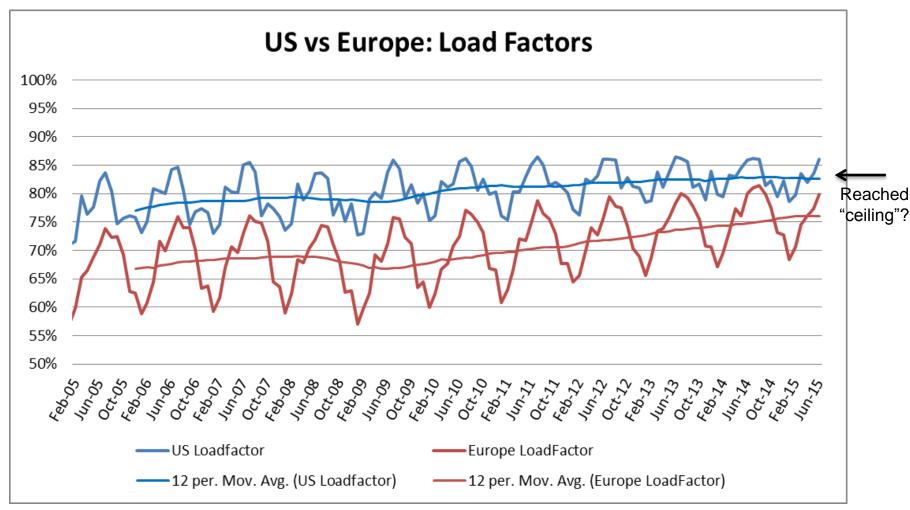




Reached

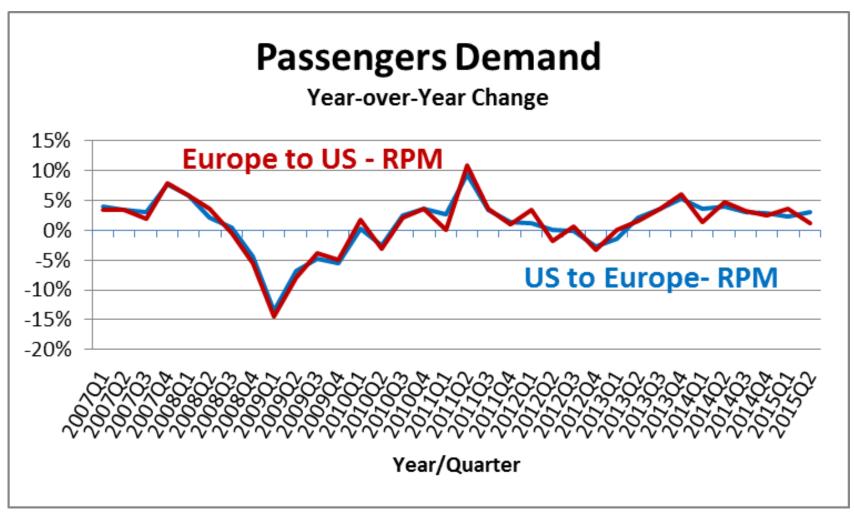
"floor"?

2005-2015 US and Europe Load Factors



Source: BTS and AEA (Association of European Airlines), August 2015

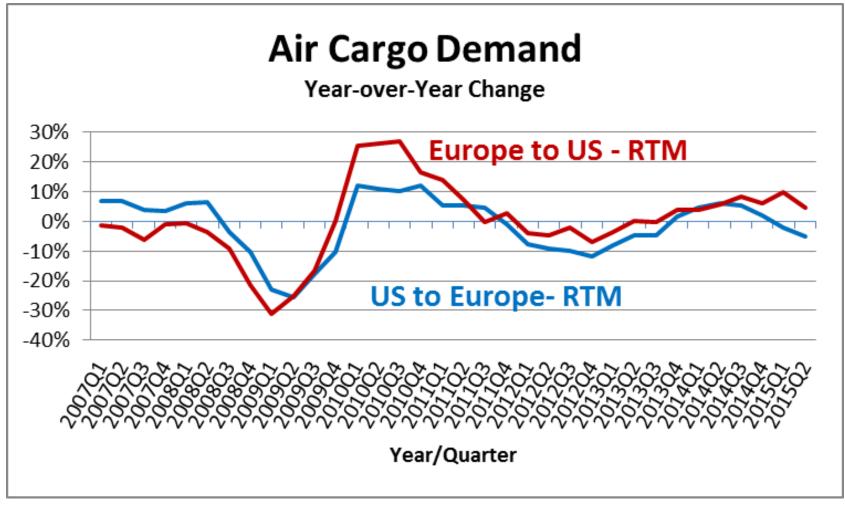
Passengers (2007Q1-2015Q2)



Source: BTS, T100 Segment Data, August 2015

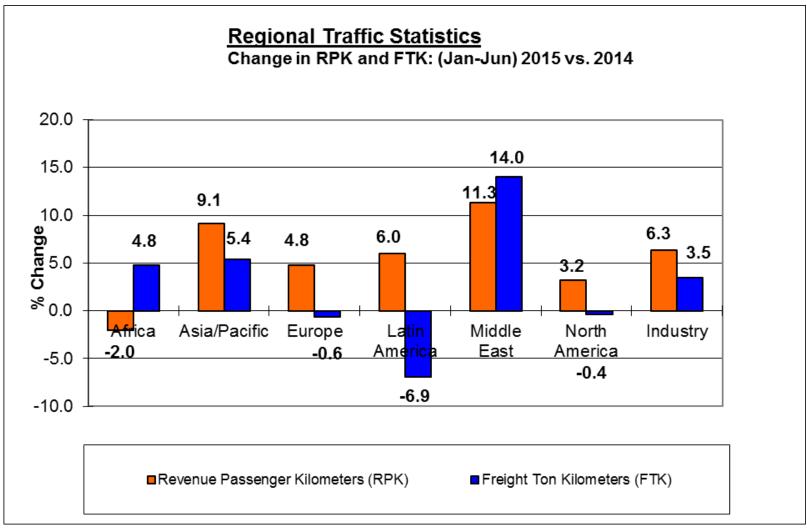


Air Cargo (2007Q1-2015Q2)



Source: BTS, T100 Segment Data, August 2015

2015 Global Regional Trends (Year-to-Date June)



Source: IATA, August 2015

The Challenges Continue:

- Euro Area growth still weak, continue QE should help
- Divergent monetary policies (US vs. Europe/China)
- Volatile exchange rate movements
- China factor: Further slowdown could drag globally
- Low fuel prices to stay? Uncertainty in airline planning
- Operational trends continue to diverge, but is the US trend turning around (from down to up)?
- Passenger and air cargo demand growth: Passengers still growing, but cargo showing signs of weakness (weaker than expected global economic growth)